Received by NSD/FARA Registration Unit 09/27/2018 4:09:38 PM OMB No. 1124-0006, Expires May 31, 2020

U.S. Department of Justice

Washington, DC 20530

Exhibit A to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503

Justice, Washington, DC 20330; and to the Office of Informa-	tion and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.
1. Name and Address of Registrant	2. Registration No.
TRG Advisory Services, LLC 602 Cameron Street	1001
Alexandria, VA 22314	6596
3. Name of Foreign Principal Embassy of the United Arab Emirates	4. Principal Address of Foreign Principal 3522 International Court NW Washington, D.C. 20008
	washington, D.C. 20006
5. Indicate whether your foreign principal is one of the	following:
 ☑ Government of a foreign country ¹ ☐ Foreign political party 	
☐ Foreign or domestic organization: If either, or	check one of the following:
Partnership	☐ Committee
☐ Corporation	☐ Voluntary group
☐ Association	Other (specify)
☐ Individual-State nationality	
6. If the foreign principal is a foreign government, state a) Branch or agency represented by the regist	
Embassy of the United Arab Emirates	
b) Name and title of official with whom regis	strant deals
Ambassador Yousef Al Otaiba	
7. If the foreign principal is a foreign political party, sta a) Principal address	ate:
1	
b) Name and title of official with whom regis	strant deals
c) Principal aim	

^{1 &}quot;Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

Received by NSD/FARA Registration Unit 09/27/2018 4:09:38 PM

8 If the foreign pri	ncipal is not a foreign government or	a foreign political party	•		
	e nature of the business or activity of	•	•		
		;	•		
•	*	4			
•					
•					
		I		•	
h) In this f	oreign principal:			·	
Supervised	Yes □ No □				
Owned by					
	Yes ☐ No ☐ Yes ☐ No ☐				
	Directed by a foreign government, foreign political party, or other foreign principal Controlled by a foreign government, foreign political party, or other foreign principal				
	y a foreign government, foreign polit			Yes. □ No □	
Subsidized	in part by a foreign government, fore	eign political party, or otl	ner foreign principal	Yes 🗌 No. 🗎	
0 F1-i- 6-llII i	1937-91:- 14 0(1)	/IC 11:. 1	7.1.0.11.1		
9. Explain fully all	items answered "Yes" in Item 8(b).	ij additional space is ne	eded, a full insert page n	nust be used.)	
			·		
		,		•	
	•		,		
	•	,			
		1	•.	•	
			•		
	•	•			
10. If the foreign pr	incipal is an organization and is not only included in the control of the control	owned or controlled by a	foreign government, for	eign political party or other	
ioreign principa	i, state who owns and controls it.	•			
	•	-	_		
			v.		
•	•			•	
		EXECUTION			
	ith 28 U.S.C. § 1746, the undersigned orth in this Exhibit A to the registration				
	neir entirety true and accurate to the b			contents thereof and that such	
	•			,	
Date of Exhibit A	Name and Title		Signature	•	
September 26, 2018	David Rothkopf, CEO, TRG Adviso	ory Services LLC	/s/ David Rothkopf	eSigneo	
2,010				esigned	

Received by NSD/FARA Registration Unit 09/27/2018 4:09:24 PM OMB No. 1124-0004; Expires May 31, 2020

U.S. Department of Justice

Washington, DC 20530

Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filing an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

Justice, washington, DC 20330, and to the Office of Information and	r Regulatory Artains, Office of Management and Budget, washington, DC 203
Name of Registrant TRG Advisory Services, LLC	2. Registration No. 6596
3. Name of Foreign Principal	
Embassy of the United Arab Emirates	
Check A	Appropriate Box:
4. The agreement between the registrant and the above-na checked, attach a copy of the contract to this exhibit.	umed foreign principal is a formal written contract. If this box is
foreign principal has resulted from an exchange of corre	ant and the foreign principal. The agreement with the above-named respondence. If this box is checked, attach a copy of all pertinent all which has been adopted by reference in such correspondence.
contract nor an exchange of correspondence between th	and the foreign principal is the result of neither a formal written ne parties. If this box is checked, give a complete description below of rstanding, its duration, the fees and expenses, if any, to be received.
7. Describe fully the nature and method of performance of the	above indicated agreement or understanding.
	nited Arab Emirates to develop and support specific programs and us on programs associated with science, technology, cultural werment, and related areas.

Received by NSD/FARA Registration Unit 09/27/2018 4:09:24 PM

8. Describe fully the a	ctivities the registrant e	ngages in or pr	roposes to en	gage in on l	behalf of the	above foreign	principal.	
See item 7 above a	and the enclosed engag	gement letter.	,				•	
			.	,				
		•						
		•	+					
•		·			200			
	, ·						,	•
			•	•				
						•	·	
							•	.•
	n behalf of the above fo		l include poli	tical activit	ies as defined	in Section 1	(o) of the Act an	d in
the footnote below	? Yes □ No ⊠		•					
If ves, describe all s	uch political activities i	ndicating, amo	one other thin	gs, the rela	tions interest	s or policies i	to he influenced	
	eans to be employed to			5 5, the 10ta	inons, mieres	is or poneres	,o oo miinaanood	
	•					,		
•			1					
•	•					í		
	•						•	
							•	
			•				·	
	•	•	İ					
	• •							
•			•		•		_	
	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · ·	1			<u> </u>	
	•	E	XECUTIO	N				
•		•	•			,		
	8 U.S.C. § 1746, the und							. 1
	in this Exhibit B to the antirety true and accurate					n the contents	thereof and tha	such
					-	•		
Date of Exhibit B	Name and Title			Signature	;			
September 26, 2018	David Rothkopf, CEO,	TRG Advisorv	Services LLC	-	· ·		-c:	
								gned
rootnote: "Political activity," a	is defined in Section 1(o) of the	Act, means any act	nvity which the p	erson engaging	in believes will,	or that the person	intends to, in any way	influenc

Footnote: "Political activity," as defined in Section 1(o) of the Act, means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.



September 12, 2018

Ambassador Yousef Al Otaiba Embassy of the United Arab Emirates 3522 International Court NW Washington, D.C. 20008

Dear Mr. Ambassador,

The following letter outlines the terms of our agreement for TRG Advisory Services, LLC to provide services to the Embassy of the United Arab Emirates to develop and support specific programs and initiatives within the United States—with a particular focus on programs associated with science, technology, cultural diplomacy, education, tolerance, values, women's empowerment, and related areas to be specified by you and your designees.

The initial period of this agreement would extend through the 50th Anniversary celebration of the UAE (during the year 2021).

Preliminary Statement of Work

The Rothkopf Group and our principles including myself would become available on an as-needed basis to provide support to the embassy and other entities you may designate. We would:

- Provide day-to-day advice on the development of messages and concepts on any and all topics within the above-noted ambit of our expertise.
- Propose specific program initiatives in the subject areas including events, media projects, outreach efforts and the development of on-going academic, public, expert or other programs.
- Prepare memoranda, talking points, research and otherwise support the development of work in these areas as needed.
- Determine funding and logistical requirements for the initiatives, timelines and other parameters.
- Manage and oversee each of the programs we develop.

A more detailed scope of work for the overall project will be developed as an initial element of our efforts.

Events would be rolled out from now through the 50th Anniversary celebration year of the UAE on an as-ready basis.



Terms

The UAE Embassy agrees to enter into a three-year consulting agreement with TRG Advisory Services. The monthly fee for advisory services would be \$50,000. Payments will be made on a quarterly basis on or before October 1, January 1, April 1 and July 1 of each of the years covered by this agreement, 2018, 2019 and 2020.

We will submit an invoice for above noted payments one month prior to the payment due dates.

Should the Embassy of the UAE wish to pay any year in advance in full, a 10 percent discount would be granted on the overall amount due.

The additional amounts associated with creating and administering specific new programs would be negotiated separately based on the projects in question. It is anticipated the initial projects would be undertaken directly with the embassy, funded by the embassy and that these might be focused on the areas of cultural diplomacy and science and technology and that one or more of these would be designated, funded and initiated within the first six months following the initiation of this agreement. TRG Advisory Services fees for the development of these project ideas and plans are covered under the terms of this agreement. TRG fees for the development and management of these projects would be a flat 30 percent management fee of the project budget unless otherwise indicated in a separate agreement.

This agreement would be effective immediately. Should either party wish to cancel the agreement they must do so in writing no less than 90 days prior to the initiation of the next annual payment period (October 1 of each respective year.) Such written cancellation can only be done on an annual basis. Absent such a written withdrawal from the agreement, it will continue throughout the three-year period cited above.

To reflect your acceptance of the above terms, please sign in the space indicated below.

With warm regards,

David Rothkopf

Agreed and accepted:

For the Embassy of the UAE

Date: 9/12/10